



Annual Report and Financial Statements 2025 – 2026

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Officers

Chair: Sarah Davis

Vice Chair: Yola Barnard

Treasurer: Paul Antenen

Chief Officer: Julia Powell

Email: juliapowell@communitypharmacyss.co.uk

The Committee

Sussex Local Pharmaceutical Committee (LPC) is a local representative committee of pharmacy contractors in the area covered by the LPC that has been approved by NHS England under the NHS Act 2006, as the body representing the owners of the community pharmacies in the East Sussex, Brighton & Hove and West Sussex Health and Wellbeing Board areas.

Regulations under the NHS Act require NHS England to consult LPCs on matters such as market entry and local enhanced services. The LPC negotiates and discusses locally commissioned pharmacy services with commissioners and is available to give advice to community pharmacy contractors and others wanting to know more about local community pharmacy.

The LPC constitution sets out the role and duties of the LPC that include:

- Representing their contractors in local and national consultations relevant to pharmacy contractors; making representations to NHS England, Integrated Care Systems, Health and Wellbeing Boards and Community Pharmacy England.
- Providing support, resources, and guidance to pharmacy contractors, such as advice on contract compliance and monitoring, market entry and other locally commissioned services.
- Promotion and development of local pharmacy through local public affairs and lobbying to create an environment for community pharmacy to flourish.

Our vision is to enhance the role of community pharmacy and to ensure the sector has an active role in promoting health and wellbeing in East Sussex, Brighton & Hove and West Sussex.

Welcome & Overview

Sarah Davis

Chairs



Dear Colleagues,

Welcome to our 2025–2026 annual report and financial statements for Community Pharmacy Sussex, your Local Pharmaceutical Committee.

As Chair of Community Pharmacy Sussex, I am privileged to work with our committee and employed team to ensure all contractors are represented and supported. This year has been one of both challenge and transformation for community pharmacy across Sussex. I have witnessed first-hand the incredible resilience, professionalism, and adaptability shown by pharmacy teams as they continue to deliver vital health services at the heart of our communities. In the face of evolving NHS priorities, increased demand, and continued pressures on funding and workforce, contractors have remained focused on patient care and have stepped up with innovation, collaboration, and a continued commitment in challenging times.

In Sussex, we have made big progress in collaborative working in neighbourhoods. This work has been recognised at national level as trailblazing, and we are indebted to all who have been involved with this work. Between them, our Community Pharmacy Neighbourhood Leads and our employed team have built stronger relationships to ensure that Community Pharmacy has not only a voice but also a part to play at a local level. All contractors will have had updates locally from their lead and I'd encourage you all to read these so that you can benefit from this work. Working with GP Leads, Management Leads and the Voluntary Sector has raised the profile of Community Pharmacy and the services that we offer. It has also led to 4 places for Community Pharmacy on the Sussex Primary Care Provider Collaborative Board, sitting alongside colleagues from across Primary Care.

My thanks must go to the committee members of Community Pharmacy Sussex for all their hard work on behalf of contractors, in particular: Yola Barnard (Vice Chair) and Paul Antenen (Treasurer). We are also grateful to our employed team (who work within the overarching structure of Community Pharmacy Surrey & Sussex) – Julia Powell (Chief Executive Officer), Marie Hockley (Deputy Chief Officer), Simran Johal (Service Development and Support Manager), Micky Cassar (Executive Office Manager), Eve Rockell (Community Pharmacy Services Co-ordinator) and Fatima Iqbal (Community Pharmacy Services Co-ordinator) who have supported contractors in many ways, including communications, training events and have also ensured that the voice of Community Pharmacy has been heard across Surrey, Sussex and beyond.

A highlight has to be our Community Pharmacy Surrey & Sussex Conference held on 8th March. We had a number of excellent speakers including Henry Gregg (NPA), Jenny Stevens (NHS WT&E) and our own committee member, Dervis Gurol, who has been appointed an Independent Regional Representative on the national CPE Committee in the last year. It was a pleasure to present some awards at the event as well, including Pharmacist of the Year, Pharmacy Team of the Year, INT Lead of the Year, Inspiring Leader of the Year, Business Initiative of the Year and more!

Finally, on behalf of the Committee, I thank all our pharmacy teams, stakeholders, and partners for their continued dedication and support. We look forward to working with you all in the year ahead as we continue to shape the future of Community Pharmacy in Sussex.

A handwritten signature in black ink, appearing to read 'Sarah Davis', with a stylized, cursive script.

Sarah Davis

Chair Community Pharmacy Sussex

Report on our Activities

Julia Powell



Chief Executive Officer

Introduction

It is with great pride that I present this year's CEO report for the Sussex Local Pharmaceutical Committee (CPSS). As your representative body, our mission remains clear: to support, advocate for, and represent the contractors we serve.

Against a backdrop of sustained financial and operational pressures, the resilience, professionalism, and commitment demonstrated by community pharmacy contractors and their teams over the past year has been exceptional.

Throughout 2025–2026, our focus has remained on strengthening the voice of community pharmacy, deepening engagement with system partners, and supporting contractors to navigate an increasingly complex and evolving healthcare landscape.

Our Focus in 2025–2026

Ongoing financial challenges including underfunded contractual frameworks, rising operating costs, and workforce pressures continue to place significant strain on the sector. In this context, our role in supporting contractors and pharmacy teams has never been more critical.

Our priority is to ensure pharmacies are equipped to deliver high-quality services, remain financially sustainable, and continue to meet the needs of their patients and communities.

Our work is guided by the CPSS business plan, available on our website [here](#), which outlines our strategic objectives for the year ahead. We actively welcome contractor feedback to ensure our priorities remain aligned with your needs.

Our strategy continues to be underpinned by five core areas:

- **Contractor Support** – Delivering timely, practical guidance to help pharmacy teams maximise service delivery, optimise income, and manage workload pressures.
- **Representation** – Ensuring community pharmacy is embedded within local health system planning, particularly through the Sussex Integrated Care System (ICS).

- **Service Development** – Supporting the expansion and effective delivery of national and local services, including Pharmacy First, Hypertension Case-Finding, Pharmacy Contraception Service, public health programmes, and ICB priorities.
- **Governance and Transparency** – Strengthening our operations in line with sector recommendations and enhancing contractor engagement.
- **Collaboration and Workforce Development** – Building regional partnerships to support workforce sustainability, education, and innovation.

Key Achievements 2025–2026

Contractor Support

- Continued publication of our monthly Deadline Tracker and weekly newsletters, alongside expanded engagement through WhatsApp and LinkedIn.
- Delivery of over 20 contractor events covering vaccination training, use of PGD's, local service training, and clinical skills development.
- Delivering the CPSS Pharmacy Event in March 2026.
- Ongoing one-to-one contractor support, alongside further development of our website resources.

Pharmacy Representation

- Strong engagement with Sussex ICB, ensuring community pharmacy representation across all levels of system planning.
- Active participation in place-based partnerships and Integrated Neighbourhood Teams, including embedding the Community Pharmacy Integrated Neighbourhood Team Leads across Sussex.
- Representation of contractor views in all relevant local and national consultations.

Health & Wellbeing Boards and Market Entry

We have continued to engage with Health and Wellbeing Boards (HWBs) and Pharmaceutical Needs Assessment (PNA) Steering Groups across Sussex to support statutory responsibilities. Including representing the needs of community pharmacy with the production and publication of the October 2025 East Sussex, Brighton & Hove and West Sussex PNA's.

In response to pharmacy closures, we have worked closely with partners to assess the need for Supplementary Statements, helping to safeguard patient access to pharmaceutical services.

Market Entry Summary – Approved (2025–2026):

- Change of Ownership: 15
- Consolidations: 1
- Inclusion on the Pharmaceutical List DSP: 3
- No Significant Change Relocations: 3
- Temporary Relocation: 1

Service Sustainability

- Led negotiations with local authorities and the ICB to improve the financial viability of locally commissioned services, securing beneficial uplifts and service changes.
- Continued development of the CPSS service cost calculator to support robust and realistic funding discussions.

Workforce & Innovation

- Partnered with NHS Workforce, Training & Education and the ICB to support contractors in meeting the Designated Prescribing Practitioner (DPP) requirements of the Trainee Foundation Pharmacist programme.
- With successful tendering for Early Careers funding supported vaccination training and clinical skill development for pharmacists and technicians.
- Supported the implementation and evaluation of the Sussex ICB Independent Prescriber Pathfinder pilot.

Governance and Efficiency

- Maintained streamlined operations through a fully remote team model, reducing costs while increasing flexibility.
- Strengthened collaboration with LPCs across the South East to share best practice and innovation, including establishing a provider company, SECPA Limited to enable greater scope for tendering for services and contract holding.

Looking Ahead

With the merger of Surrey Heartlands, part of Frimley ICB and Sussex ICB to form the new Surrey and Sussex ICB from the 1st April 2026, the system landscape is becoming increasingly complex, with more opportunities and expectations for community pharmacy to contribute. CPSS will continue to ensure that pharmacy is represented at senior levels across all system “places” and decision-making forums.

A key priority for 2026–2027 will be ensuring that community pharmacy is fully embedded within Integrated Neighbourhood Teams as they develop across Surrey and Sussex ICB.

Amid ongoing changes at both ICB and NHS England levels, and the continued evolution of the NHS landscape, CPSS remains committed to providing clear guidance, strong representation, and practical support. We will continue to help contractors maximise opportunities locally while supporting the implementation of national services.

Acknowledgements

I would like to extend my sincere thanks to all those who have supported and worked alongside us this year:

- Commissioners: Sussex ICB, East Sussex and West Sussex County Councils, Brighton & Hove City Council, SE Pharmacy Commissioning Hub
- NHS System Partners: GP Practices, Healthwatch teams across Sussex, Hospital Trusts, NHS Workforce, Training & Education
- Pharmacy Organisations: CPE, NPA, IPA, CCA, CPPE, and neighbouring LPCs

A special thank you goes to the CPSS team, whose dedication and commitment have been outstanding, and to our LPC Committee members for their leadership and governance.

Closing

We remain committed to listening and improving whether through enhanced communication or the way we operate. Please continue to share your feedback so we can better support you.

Thank you for your continued dedication and the vital role you play in delivering care to your communities. CPSS will be here to support you every step of the way.
We look forward to working with you throughout 2026–2027.

With best wishes,
Julia

Pharmacy services

Marie Hockley

Deputy Chief Officer



Achievements at a glance

During 2025–26, CPSS advanced community pharmacy's role across Sussex by combining influential system leadership with practical contractor support and successful service negotiation. Through Integrated Neighbourhood Team engagement, neighbourhood and patient forums, and stronger relationships with GP practices, PCNs, commissioners and public health teams, community pharmacy became a more visible and credible partner in Primary Care. CPSS also secured or progressed significant service developments, including chlamydia test and treat in West Sussex, separation of condom and chlamydia testing in Brighton & Hove, an East Sussex vape service, substantial improvements to substance-misuse remuneration and increased fees for palliative and antiviral services.

Contractors were supported through webinars, service clinics, one-to-one advice, Top Tips resources, refreshed website content and a clear weekly Pharmacy Quality Scheme programme. CPSS also delivered and evaluated innovation projects. The Sussex HRT Independent Prescriber Pathfinder demonstrated safe, feasible pharmacist-led review and optimisation of therapy, with 30 recorded consultations, 12 follow-up visits and two-thirds of recorded consultations resulting in both clinical advice and medication supply. This work improved patient access, supported continuity of care and showed how community pharmacy can reduce pressure elsewhere in primary care.

Essential and Advanced Services

During 2025–26, the CPSS team has continued to provide support to contractors with Essential and Advanced services at a local level, to assist with their implementation and to encourage an increase in service provision, including linking in with other key stakeholders. Such as the acute trusts for DMS and smoking cessation and the ICB's/GP Practices for Pharmacy First to expand the number of service referrals, for the Pharmacy Contraception Service to support patients to access repeat supplies directly from pharmacies and building on previous pathway development to support with Hypertension Case finding.

The table below shows the activity data in Sussex 2025–2026

Sussex	Total
New Medicine Service (NMS) interventions	338,148
Stoma Customisation Fees	7
Pharmacy Clinic Blood Pressure checks	74,096
Pharmacy Ambulatory Blood Pressure Monitoring (ABPM)	5,549
Pharmacy Smoking Cessation consultations	114

Completed Discharge Medicines Services	4,549
Incomplete Discharge Medicines Services	3,020
Serious Shortage Protocol (SSP)	3,974
Adult Flu- Influenza Administered	168,719
Pharmacy Contraceptive Ongoing Consultations	21,442
Pharmacy Contraceptive Initiation Consultations	2,706
Lateral Flow Device (LFD) Test Supply	6,408
Pharmacy First Clinical Pathways Consultations - Acute Otitis Media	10,803
Pharmacy First Clinical Pathways Consultations - Acute Sore Throat	29,065
Pharmacy First Clinical Pathways Consultations - Impetigo	4,204
Pharmacy First Clinical Pathways Consultations - Infected Insect Bites	10,786
Pharmacy First Clinical Pathways Consultations - Shingles	3,097
Pharmacy First Clinical Pathways Consultations - Sinusitis	13,460
Pharmacy First Clinical Pathways Consultations - Uncomplicated UTI	24,109
Pharmacy First Urgent Medicine Supply Consultations	41,252
Pharmacy First Minor Illness Referral Consultations	25,618
COVID-19 Vaccination Services	89,776
Childhood Influenza Administered	1,505
Pharmacy Contraceptive Emergency Consultations	6,083

Support for Essential and Advanced Services

Pharmacy First

The Pharmacy First service has been fully supported by the CPSS team, the ICB Community Pharmacy Clinical Leads, and the wider teams. We continue to engage locally with GP practices to further support the implementation and success of this service, with an emphasis on more healthcare professional referrals into community pharmacy.

The Pharmacy First service has enabled community pharmacists to complete consultations for patients without the need for the patient to visit their general practice helping patients to access quicker and more convenient care, allowing patients to choose how to access their own healthcare.

To support contractors, we arranged specific dates that contractors could request 1-2-1 support, ran webinars and disseminated supporting information directly to our pharmacies. We have created Top Tips documents hosted on our website to support contractors and developed FAQs for the most common queries.

Other Essential and Advanced Services

CPSS meets with the ICB Community Pharmacy Clinical Leads and Project Support Managers on a regular basis to discuss the Discharge Medication Service, to support them to engage secondary care, support contractors with 1-2-1 calls, and to provide regular updates via email regarding referral status.

Across Sussex, all Acute Trusts are live. We have DMS working groups in Surrey and Sussex, the ICB, Trust colleagues, and CPSS sit on these groups to ensure the work is focused and relationships are retained.

CPSS has continued to support the Hypertensive Case Finding service through regular communications and working collaboratively with PCN networks in order to facilitate local pathways. Our AccuRx model has continued to be part of the CVD strategic offer across Sussex, and we have developed a GP authority letter which enables local pathways into the service and for GP practices to fully utilise the service. GP practices have been encouraged to sign up to the authority letter, and this has supported GP practices with their Quality and Outcome Framework targets.

The NHS community pharmacy Smoking Cessation Service relies on hospital discharge referrals. CPSS has supported the ongoing conversations with trusts to support developing the pathways and their in-house tobacco dependency teams in preparation for this service to go live. In addition, we have presented at forums to highlight the service and collaborated with the NHSE Integration Lead and ICB Community Pharmacy Clinical Leads to support the formulation of the Trust's strategic plans. Sussex trusts are live with PharmOutcomes referral platform however, this is being evaluated due to the licensing costs incurred.

The NHS Contraception Service enables Community Pharmacies, to provide repeat supplies of oral contraception and the initiation of the contraceptive pill without the need to see a GP or attend a sexual health clinic with confidential consultations and a discussion about contraception options. This service was expanded on the 29th of October 2025 to include emergency contraception. To support referrals into the service we have been promoting this service in various meetings with stakeholders, supporting with the ICB communication plans and promoting the service finder link so that patients can find their local pharmacy using the NHS postcode service finder.

We have also produced infographics which show the service delivery for each LPC per financial year, these can be viewed [here](#).

Locally Commissioned Services

Locally commissioned community pharmacy services can be contracted via a number of different routes and by different commissioners, including local authorities and Integrated Care Systems. In Sussex, most commissioned services are Public Health services, commissioned by the Public Health teams at the Councils.

The LPC represents local contractors in negotiations for locally commissioned services, and we have developed a Service Evaluation Tool for locally commissioned services to help scrutinise each proposal and service specification and to ensure that remuneration is in line with the costs of delivering the service and enables a fair return to contractors. This tool is being redesigned to reflect the current landscape of community pharmacy services and their viability.

ICB commissioned services (NHS Sussex)

We have a number of services commissioned by Sussex ICB.

- End of Life Care (EOLC)/Palliative Care Service, 71 pharmacies commissioned Sussex-wide.
- Antiviral Covid and Flu service, this is commissioned in nine pharmacies, across Sussex to ensure geographical coverage.

- Bank Holiday Rota service, to provide a pharmacy service on Bank Holidays.

Public Health commissioned services

We have six locally commissioned services in East Sussex. In the table below, you will see the level of activity figures. During 25/26, a decision to decommission smoking cessation service and condom supply was confirmed due to a lack of activity. These services ended on the 31/03/2026

Service Provision	25/26
4-Week Smoking Quit	19
Emergency Hormonal Contraception	355
Condom Supply	78
Supervised consumption	51391
Needle Exchange	5413
Naloxone	68

We have seven locally commissioned services in Brighton & Hove. In the table below, you will see the level of activity figures.

Service Provision	25/26
NRT e-Voucher Supply	361
4-week quit and outcome	162
Emergency Hormonal Contraception	1405
Chlamydia Treatment	74
Supervised consumption	47705
Needle Exchange	5582
Naloxone	56

We have seven locally commissioned services in West Sussex. In the table below, you will see the level of activity figures. During 25/26, a decision to decommission smoking cessation service was confirmed due to a lack of activity. This service ended on the 31/03/2026.

Service Provision	25/26
Smoking Clients signed up	254
4 – Weeks quit rate	163
NHS Healthcheck	162
Emergency Hormonal Contraception	253
Alcohol Brief Advice and Intervention Service	3948
Supervised consumption	58721
Needle Exchange	12476
Naloxone	172

Emergency contraception was decommissioned as a locally commissioned service in all localities due to the launch of the national service.

Keeping contractors informed about Locally Commissioned Services

We refreshed and continue to develop our Essential Guide to Services, and the services pages on our website. This designated area for services on our website includes training webinars, Advanced, Essential, and Locally Commissioned Service information, important documentation, and links to helpful websites. We have acted on feedback from our contractors and adapted our website to make it simple and easy to view.

The Essential Guide to Services now includes a service claiming checklist and is particularly useful as not all Locally Commissioned Services are available in all areas and can vary across the geography. We encourage contractors to read our Essential Guide in conjunction with the Service Evaluation Tool its companion publication, which outlines the fees provided for services provision from local commissioners, and the service training, delivery and claiming processes. The Service Evaluation Tool uses a RAG rating system to suggest viability of service delivery and inform contractors of the costs associated with delivering a service, this allows our contractors to complete a full analysis of service delivery models.

To support new contractors, we send welcome emails containing our Essential Guide to Services, Pharmacy Service Claiming Checklist, useful information, and key contacts for their locality to ensure they are fully aware of the services available in their area. With an increase in new contractors due to changes in pharmacy ownership, we have a dedicated guide which can be accessed [here](#).

Support for Locally Commissioned Services

To continue to support contractors, CPSS has increased 1-2-1 calls, service clinics, and worked with Public Health teams to host a range of additional training webinars to increase service provision. Public Health teams have visited pharmacies to provide support, and we have focused on contacting contractors to identify barriers and challenges which enables us to support in a more targeted approach. This has been through a range of methods to utilise different forms of media, i.e., surveys, phone calls, WhatsApp, e-mails, webinars, face-to-face events, etc.

Even though service delivery has remained challenging, 2025/26 has seen a changing landscape across locally commissioned services. While some services have been decommissioned or experienced reduced activity, others have shown significant growth compared with the previous year. Community pharmacy contractors have continued to engage in training and service development and remain committed to expanding service provision where opportunities arise.

West Sussex

In West Sussex, there was strong growth in several services during 2025/26. Alcohol Brief Advice and Intervention Service activity increased by 62.0%, making it the highest area of growth, while 4-week smoking quit outcomes increased by 37.0%. Needle Exchange activity also increased by 6.9%.

East Sussex

In East Sussex, positive growth was seen in smoking cessation outcomes, with 4-week quit rates increasing by 72.7%, and Naloxone provision increasing by 58.1%. Supervised Consumption also showed a modest increase of 2.9%.

Brighton & Hove

In Brighton & Hove, Naloxone supply increased significantly by 86.7%, representing the largest percentage growth across all services. Needle Exchange activity also increased by 16.2%, while 4-week smoking quit outcomes rose by 25.6%.

Overall, despite ongoing challenges and changes to commissioned services, community pharmacy contractors have demonstrated resilience and adaptability. Growth in priority public health services, particularly smoking cessation, alcohol interventions and naloxone provision highlights the sector's continued commitment to improving population health and supporting local commissioning priorities. Contractors continue to engage in training and are keen to further expand the range and accessibility of services offered to their communities.

Across Sussex, our Public Health teams recognise the achievements and dedication that all colleagues have maintained throughout the year and understand the challenges that community pharmacy continues to face.

Substance Misuse services in Sussex are commissioned by Change, Grow, Live (CGL). In East and West Sussex, CPSS work closely with the CGL Pharmacy Liaison Lead to support delivery of the Core Medicines Assisted Treatment Service this incorporates a payment for unsupervised and supervised patients, this gives our contractors a significant uplift in remuneration and is proving to be a successful service. Brighton & Hove could not accommodate this service due to interoperability issues with internal systems therefore, Brighton & Hove remained on the current model of supervised consumption however, the fees were significantly increased to reflect this.

New services and improved fees negotiated by CPSS

- Brighton Substance misuse service: New payment for missed doses
- Brighton Smoking: Vape inclusion and Fee increase
- East Sussex: Vape only pilot service
- Palliative (EOLC) LCS: Fee Increase
- Antiviral Covid and Flu LCS Sussex: Fee increase
- West Sussex: Chlamydia Screen and Treatment

Pharmacy Quality Scheme (PQS) 2025–2026

In 2025/26 CPSS supported contractors to maximise their participation by offering advice on how to achieve the various criteria. We assisted contractors with regular information including sending out guidance on the Palliative Care action plan element together with a list of the locally commissioned end of life pharmacies. Creating a weekly framework for community pharmacies to follow and publishing this via our weekly newsletter and hosting on our website. Contractors found the 'piece by piece' approach very useful, and this will continue for future PQS.

Independent Prescriber Pathfinder Project

The Independent Prescriber pilot project concluding on the 31st of December 2025. Sussex ICB focused on a HRT Review Service where the Independent Prescriber conducted reviews and provided ongoing maintenance support to a defined cohort of patients determined by the GP practice.

CPSS received funding from the ICB to take on the management of this project, we created a suite of documents, pathways and supported offers to ensure the IP, GP and other stakeholders were fully informed and fully onboard working in collaboration.

Across the two sites, 30 consultations were recorded for 32 registered patients, with 12 follow up visits included within these consultations; an additional 31 consultations were not fully captured for evaluation purposes due to technical issues. Both pharmacies provided follow up reviews where necessary, supporting ongoing monitoring and optimisation of HRT therapy. The pattern of repeat appointments and ongoing engagement reflects patient satisfaction with the service and acceptability of pharmacist-led HRT management.

Consultation outcomes demonstrate that the majority of patients required active clinical input within the HRT Pathfinder service. 66.7% of consultations resulted in both advice and medication supply, while the remainder involved advice alone. No patients were signposted to other services, referred onwards or deemed unsuitable for the service based on the inclusion criteria.

The high proportion of consultations involving medication supply reflects the role of the Independent Prescribing Pharmacist in reviewing HRT therapy and making prescribing decisions where clinically indicated. Advice only consultations were associated with routine monitoring, reassurance or cases where no change to therapy was required. Although no patients were signposted or referred onwards within the recorded dataset, there is evidence that clinical safety netting was embedded within consultations. This demonstrates appropriate clinical judgement, with pharmacists determining when medication initiation or adjustment was necessary and ensuring patients were monitored and advised appropriately.

All patients underwent structured HRT reviews in line with the service specification, national guidance and local formulary recommendations, including assessment of symptom control, side effects, bleeding patterns and clinical risk factors. The approach was aligned with the Ardens HRT review framework used in general practice, supporting consistent and standardised documentation. Prescribing decisions, including continuation, amendment or discontinuation of therapy, were made in accordance with national and local guidance.

Overall, the Sussex HRT IP Pathfinder pilot demonstrates that independent prescribing by community pharmacists is both clinically safe and operationally feasible within an integrated care setting. Pharmacists were able to review, monitor and optimise HRT therapy in line with guidelines, reducing GP workload, enhancing continuity of care for patients and improved patient access in primary care.

The Sussex Pathfinder's impact was also recognised externally, with the community pharmacy independent prescriber-led HRT review model featured by *The Pharmaceutical Journal*. The published case study showcased how participating independent prescribing pharmacists accepted referrals from partner GP practices and provided ongoing HRT reviews and prescribing for eligible patients aged 45 and over receiving repeat oral or transdermal HRT. By redirecting appropriate reviews into community pharmacy, the model aimed to release GP appointment capacity while giving patients convenient access to specialist review and the choice of where to have their medicines dispensed and collected.

This project was managed by the CPSS project leads, Eve Rockell for Sussex and Fatima Iqbal for Surrey. We would like to thank Eve and Fatima for their continued support and dedication with this project. The CPSS team produced a variety of documents and resources to ensure the pharmacies taking part in the pilot had the necessary paperwork and assurance frameworks to successfully navigate this pilot.

Sussex LPC

Other Projects

Simran Johal

Services Development and Support Manager



Workforce Projects

CPSS involvement in workforce projects continues to grow. Our initial work with Sussex ICB focused on the Trainee Pharmacist Recruitment 2025–2026 which continued with the 2026–2027 recruitment. We played a role in identifying the challenges that the reforms would impose on community pharmacy and how we may be able to work with system partners to overcome these. We then worked with Sussex ICB to identify those contractors who submitted training programmes onto Oriel and did not confirm provision of a Designated Prescribing Practitioner (DPP). CPSS together with Sussex ICB and the Sussex Training Hub consistently worked to identify DPPs willing to collaborate and support community pharmacists and trainee pharmacists. Similar work has been undertaken in Surrey Heartlands ICB with a focus on ensuring quality cross-sector placements for trainee pharmacists supporting contractors with securing a DPP.

CPSS continues to support Surrey Heartlands ICB with their aim to help community pharmacy employers connect with a potential DPP. Surrey Heartlands ICB offer a funding contribution to a DPP for legacy pharmacists and CPSS has played a crucial role in raising awareness of this offer, identifying pharmacists who wanted to undertake an Independent Prescribing course and linking them with the ICB to support the search of a DPP. CPSS has worked with Surrey Heartlands ICB to produce communications in the form of newsletter articles, poster, emails and WhatsApp messages to promote the funding offer. Moving forward into 2026–2027, CPSS will take over the project with the conclusion of the ICB workforce role.

NHS England announced the Community Pharmacy Technicians Apprenticeship Programme (CPTAP) 2025 offer, where contractors could submit applications for funding to grow their workforce and increase the number of Pharmacy Technicians in Community Pharmacy, recognising the significant reduction in the technician workforce in community pharmacy with the introduction of ARRS roles. CPSS worked with Workforce Training and Education Directorate, NHS England South East, to promote the offer, share communications and offer support to contractors. CPSS also worked with the workforce team at Sussex ICB to create a guide to complete the CPTAP application to be used on request from contractors. Contractors in Surrey and Sussex secured the highest number of CPTAP places across the South East Region in 2025.

CPSS continues to promote a career in community pharmacy attending careers events where possible. This has involved attendance at University, College and school careers fairs. These have been

successful in encouraging and opening up conversations around the future of and the benefits of choosing a career in a community pharmacy setting. Initially, CPSS started working with NHS England Workforce Training and Education Directorate to produce materials for community pharmacy contractors to support with work experience placements, as well as materials for schools and colleges, to share with their students. CPSS provided key support in this project but then took over production of the material. CPSS has since published the Student Work Experience Pack which includes an employer guide for organising a student work experience placement as well as a student workbook and related answer book. This is available on our website [here](#).

Sussex ICB secured Early Careers funding for a second year to support the early careers pharmacy workforce. Again, each sector, general practice, community pharmacy, and secondary care, were required to submit a bid for the funding to support their respective workforce. CPSS submitted a proposal to Sussex ICB and once again were able to secure a significant amount of funding to support community pharmacy teams. CPSS has utilised some of the funding to support pharmacists and pharmacy technicians working under Patient Group Directions (PGDs). With the growing role of pharmacy technicians and legislation changes that now allow pharmacy technicians to work under PGDs, we recognise the need to upskill the pharmacy technician workforce and the lack of face-to-face training. As such, CPSS, in collaboration with CPPE, hosted a 'Preparing to Deliver PGDs' workshop. CPSS also organised a total of eight vaccination training sessions, is supporting five Pharmacy Technicians with their Level 4 Clinical Programme, supporting one pharmacist with the PG Certificate and have organised two Pharmacy First training sessions to support newly qualified pharmacists to deliver the service.

Community Pharmacy PCN Leads

The Community Pharmacy PCN Leads role was introduced in September 2023 in Sussex ICB. Community pharmacy is an integral part of the NHS and has a vital role to play as a full partner within a Primary Care Network (PCN). Medicines' safety and optimisation is widely recognised as part of pharmacies unique skill set, but increasingly community pharmacy is collaborating with partners in primary care to deliver integrated clinical services to the population.

CPSS has been successful in securing funding from both Sussex ICB and Surrey Heartlands ICB, again in 2025, to allow the Community Pharmacy PCN role to continue. This enables the leads to continue their work one day per month away from their pharmacy to support integration of the role within the PCN.

With the support of CPSS, the PCN leads continued to:

- Provide a single channel of engagement with the PCN, building collaborative working relationships with relevant PCN members;
- Become a champion of community pharmacy within the PCN, helping to ensure community pharmacy plays a significant role in delivering healthcare services within the community and to,
- Identify key priorities and capacity constraints in the PCN area by getting together with the pharmacy colleagues in the area and discussing how the skills of community pharmacy teams, and the services they could provide, would support the PCN to address their health inequalities.

CPSS proactively supported the PCN leads via various methods of communication, including phone calls, messaging, emails, and Teams meetings. This included the development of a bespoke Customer Relationship Management Database. In addition, CPSS arranged a WhatsApp group specifically for the

Sussex PCN leads. To further support the PCN leads, CPSS created several documents and slide decks to aid the leads in their communication with PCNs and GP Practices. Where support was requested from the leads, this was acted upon promptly, ensuring the leads were prepared to undertake their role.

CPSS continued to guide the PCN leads in steering conversations around Pharmacy First and how we can work with General Practice colleagues to increase the number of Pharmacy First referrals to community pharmacy. Where CPSS initiated or were invited to meetings to discuss services and the integration of community pharmacy as part of primary care, we ensured the PCN leads were invited and recognised as key contacts to drive integration.

March 2026 saw the conclusion of the Community Pharmacy PCN Lead role in Sussex due to the changing NHS Landscape and the growing role of the Community Pharmacy Integrated Neighbourhood (CP INT) Leads. CPSS supported the PCN leads in Sussex as they concluded their role.

Community Pharmacy Integrated Neighbourhood Teams (CP INT) Leads

The [Fuller Stocktake](#), a report undertaken in 2022 by Dr Claire Fuller, then Chief Executive Surrey Heartlands ICB, on integrated primary care, looked at what is working well, why it's working well and how we can accelerate the implementation of integrated primary care (incorporating the current four pillars of general practice, community pharmacy, dentistry and optometry) across systems.

Following the report, Sussex began to mobilise their local structure and implement their Integrated Neighbourhood Teams (INTs). INTs are made up of professionals working together as a 'team of teams' across primary care, community, mental health, local authority partners, voluntary, community, and social enterprise organisations, and other local partners. The INT footprint spans across several PCN geographies.

There are 15 INT footprints across Sussex. These serve as the core geographies for planning and delivering services in partnership, focusing on local communities and neighbourhoods. INTs are seen as the building block for how Sussex embeds plans and continues to transform the local health and care system, shaping and delivering services differently both with, and in, our communities in the future.

Community pharmacy is an integral part of the NHS and has a vital role to play as a full partner within an INT. As such, CPSS was successful in securing a place for community pharmacy at each of the 15 INTs. Supporting the Sussex Improving Lives Together strategy and the Shared Delivery Plan through the development of INTs, CPSS developed and recruited into a new role, the Community Pharmacy Integrated Neighbourhood Lead across each of the 15 INT's to aid the new vision for integrating primary care as reported in the Fuller Stocktake report.

The CP INT Lead has an important role in shaping engagement between pharmacies and other healthcare professionals in the INT and works to:

- Provide a local voice for community pharmacy at INT and Neighbourhood meetings.
- Work with the GP Neighbourhood Lead for your locality.
- Share information with the PCN leads within your INT footprint to share with community pharmacies.

- Engage with stakeholders at meetings and promote community pharmacy services whilst building collaborative working relationships with relevant members.
- Identify opportunities for pharmacies in the INT area and assist the LPC with the development of community pharmacy service proposals to meet local population health needs.
- Become a champion of community pharmacy within the INT, helping to ensure community pharmacy plays a significant role in delivering healthcare services within the community.
- Identify key priorities and capacity constraints in the INT area by getting together with your local PCN leads and pharmacy colleagues in the area and discussing how your skills, and the services pharmacy could provide, would support the INT to address their health inequalities.

CPSS successfully secured funding to enable the CP INT Leads to attend INT meetings, ensuring their role is remunerated. 2025 saw the significant growth and importance of the CP INT Lead role with an increased demand for the CP INT Leads to attend several meetings and events to represent community pharmacy. To support the growing role of the CP INT Leads, CPSS hosted two face-to-face development workshops with the latter workshop focusing on leadership development.

CPSS has also appointed 3 place leads covering Brighton & Hove, East Sussex and West Sussex and a Senior INT Lead who collectively provide extensive support to the CP INT leads. To further support the role CPSS has produced a number of guidance documents available to the CP INT Leads.

Other documents to support contractors

In line with topics arising and pre-empting potential issues that may arise, CPSS has produced guidance and documents for contractor support, which can be found on our website. Examples of documents produced include:

- [Support CPSS can offer to contractors](#)
- [A Guide for New Contractors](#)
- [Training information](#)
- [GPhC Pharmacy Inspections support](#)
- [Forged or Fraudulent Prescriptions](#)
- [Community Pharmacy Assurance Framework \(CPAF\) – Issues commonly raised during CPAF visits](#)
- [Joint LPC/LMC statement on the use of MCAs](#)
- [“What your LPC can do for you” infographic.](#)
- [Introduction to Integrated Neighbourhood Teams](#)
- [Brief overview of the Community Pharmacy Integrated Neighbourhood Team Lead role](#)
- [How pharmacies can support neighbourhoods](#)

Social Media

In 2025–2026, CPSS's LinkedIn following continues to increase. Recognising the role social media plays in the current landscape and striving to reach as many contractors as possible, CPSS has worked to create a presence on LinkedIn as a professional social media platform. The use of LinkedIn involves promoting events, key news stories, contractor deadlines, sharing exciting opportunities, promoting community pharmacy, and sharing good news stories in Surrey and Sussex. As well as a contractor following, we have a number of key stakeholders from both NHS and non-NHS organisations following

CPSS, allowing for collaboration opportunities, promotion of the excellent work in Surrey and Sussex for wider reach, and ultimately promoting community pharmacy.

CPSS Recognition

Excellence in Pharmacy – Sussex Conference – Continuing Professional Development or Education award

CPSS were awarded the Continuing Professional Development and Education award at the Excellence in Pharmacy – Sussex Conference. This recognised the hard work CPSS does to support the development of the Surrey and Sussex community pharmacy teams thorough the organisation of training events, webinars, production of training materials as well attending wider workforce meetings ensuring the continued representation of community pharmacy and consequently positioning ourselves to be able to bid for funding to support the community pharmacy workforce development.



Governance, structure and management

2025-2026

The work of Sussex LPC is governed by committee; members are either elected or nominated to join the committee to represent pharmacy contractors' views. They do not get paid; however, they can claim expenses for attending meetings, travel and out of pocket expenses. These are detailed below for 2025-2026. The committee expenses policy is available on our website.

Responsibilities of Committee Members

- Setting strategic direction and policy
- Agreeing and demonstrating vision, mission, and values
- Oversight and control of the work of the LPC
- Strategy and work plan, ensure operations are aligned
- Monitoring and evaluation against agreed goals
- Financial scrutiny – integrity, robustness, controls
- Value and level of service and being accountable to contractors
- Management of CEO and to provide help and advice, act as a soundboard for management/executive team
- Looking after the interests of the local contractors and to bring member insight and effectively represent views

Members of the Committee in 2025-2026

Committee Member	Organisation	Membership Type	Actual Attendance/ Possible
Sukhpreet Uppal	Sidley Pharmacy	Independent	5 out of 5
Dervis Gurol	Healthy U Pharmacy	Independent	3 out of 5

Aakarsh Patel	Jades Chemist	Independent	2 out of 5
Yola Barnard, Vice-Chair	Superdrug	CCA	3 out of 5
Sam Ingram	Boots	CCA	5 out of 5
Sarah Davis, Chair	Boots	CCA	5 out of 5
Paul Antenen, Treasurer	Kamsons	IPA	5 out of 5
Mark Donaghy	Kamsons	IPA	3 out of 5
Dan Melrose	Day Lewis	IPA	3 out of 5
Michaela Tytherleigh	Paydens	IPA (left 07/10/25)	2 out of 3
Ankit Tyagi	Clarity Stores Limited	Independent	3 out of 5
Henrietta Adu	Burwash Pharmacy	Independent	4 out of 5
Jas Condon	Boots	CCA	2 out of 5
James Williams	Paydens	IPA (joined 17/11/25)	1 out of 1

To contact LPC members, please email lpc@communitypharmacyss.co.uk

Members Expenses in 2025-2026

The total amount of these expenses amounted to £17,673. The Chair, Vice Chair and Treasurer of the committee were provided with an annual honorarium in total £5,000 was paid in 2025-2026, to recognise the time taken to deliver roles effectively and ensure engagement.

Committee Meetings in 2025-2026

Five LPC meetings were held in this period. Minutes from all meetings are available on our website. LPC meetings are open to observers, and we especially encourage community pharmacy contractors and their team members to join us and find out what we do. Should you wish to attend an LPC meeting as an observer in person or by video, this needs to be pre-arranged.

Governance Documentation

Members of the Committee adhere to Corporate Governance Principles adopted by the Committee. Copies of the Sussex LPC Constitution and Corporate Governance Principles are available on our website. Additionally, members are required to complete a Confidentiality Agreement and a written Declaration of Interests, which they have a duty to keep up to date. All Declarations of Interest are available for inspection at Sussex LPC meetings. The Corporate Governance Principles and a Declaration of Interests Form are re-issued with the Agenda and Papers prior to each meeting of the committee.

Self-evaluation

The Committee uses the CPE provided LPC self-assessment tool to review governance practices and committee effectiveness. We reviewed ourselves against the tool in February 2026 and made improvements where necessary, these are detailed in our operational plan. A copy of our latest LPC self-assessment, can be found on our website.

Executive Staff Team and Community Pharmacy Surrey & Sussex

Community Pharmacy Surrey & Sussex is a mechanism to allow more effective collaboration between LPCs, pool resources and share costs, as well as implementing initiatives of shared interest in common areas. The constituent LPCs remain the legal entities, but the overarching team uses the trading name '*Community Pharmacy Surrey & Sussex*'.

It is governed by the CPSS Executive Committee, which comprises of the Chair and Vice-Chair from each LPC and the HR Lead. Paul Antenen, Treasurer for Sussex LPC, leads on financial governance and oversight across Community Pharmacy Surrey & Sussex.

A collaboration agreement has been drawn up between the two LPCs to ensure that each committee does not lose its status or powers (as set out in their constitutions and in the NHS Act). The collaboration agreement gives delegated authority to the CPSS Executive Committee, from the two LPCs, to monitor the operational effectiveness of Community Pharmacy Surrey & Sussex, including holding the Chief Executive to account for the organisation's performance. Led by the Chief Executive, Community Pharmacy Surrey & Sussex's daily work is managed by an executive staff team.

Julia Powell, Chief Executive Officer

Marie Hockley, Deputy Chief Officer

Simran Johal, Services Development and Support Manager

Eve Rockell, Community Pharmacy Services Co-ordinator

Fatima Igbal, Community Pharmacy Services Co-ordinator

Micky Cassar, Executive Office Manager

Financial Report

Sussex LPC is funded by a fixed statutory levy which NHS England (managed through the NHS Business Services Authority) is empowered by regulation to deduct from the remuneration paid to community pharmacy contractors.

Financial Statements for the Year ended 31st of March 2026 follow from page 26 onwards for Sussex Local Pharmaceutical Committee. Two sets of accounts are presented – the second set covers the income and expenditure of Community Pharmacy Surrey & Sussex, the joint management and operations tier. The administrative costs of Community Pharmacy Surrey & Sussex are split between the two LPCs in line with the percentage of contracts covered by each of the individual committees. Sussex LPC contributes 61% and Surrey LPC contributes 39% of the income.

2025-2026 Key Financial Highlights

Sussex LPC's income was £279,624, raised from pharmacy contractors via the levy.

For every £1 of levy income raised:

- 47p was spent directly supporting and representing contractors locally (via Community Pharmacy Surrey & Sussex and some LPC members undertaking local representation).
- 50p was sent to CPE to fund their work nationally for contractors in Sussex. Increase of 5p from 2023-2024.
- 9p was spent on governance costs (making sure that we are a well-run, accountable organisation that meets its constitutional duties) – mainly costs of committee members, committee meetings.
- -6p was removed from reserves (to decrease the funds).

By keeping our contractor levy down, we generated an overspend of £16,063. This enabled us to reduce our financial reserves further. As of the 31st of March 2026, our reserves were £119,427 (39% of next year's expenditure). A total of £300,165 was spent by Community Pharmacy Surrey & Sussex on local support and representation across the two Local Pharmaceutical Committees. The majority of this cost comprised of full employment and office costs for the executive staff team.

In February 2026, your LPC members approved a budget for the following 12 months and agreed the amount it will collect from contractors in 2026-2027 (the Levy), to fund the committee's work. A copy of the approved outline 2026-2027 budget can be found on our website.

Sussex LPC

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026



Sussex Local Pharmaceutical Committee

Financial Statements

for the year ended 31 March 2026

Sussex Local Pharmaceutical Committee

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Year ended 31 March 2026

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Accountants

Friend-James Limited
Chartered Accountants
4th Floor, Park Gate
161-163 Preston Road
Brighton
East Sussex
BN1 6AF

Report of the Committee Members**Year ended 31 March 2026****Principal Activities**

Sussex Local pharmaceutical committee (LPC) is the local organisation for the 288 community pharmacies in Sussex, we are the local voice of community pharmacy. Also known as Community Pharmacy Sussex, the LPC is the focus for all community pharmacists and community pharmacy owners in the area and is an independent and representative group for the locality. The LPC works locally with local Integrated Care Systems (ICS), Local Authorities and other healthcare professionals to help plan healthcare services.

The LPC negotiates and discusses pharmacy services with commissioners and is available to give advice to community pharmacy contractors and others wanting to know more about local pharmacy. LPCs liaise closely with their medical equivalent the Local Medical Committee so that GPs and pharmacists can work together to deliver services to patients. LPCs also work closely with Local Dental Committees (LDCs) and Local Optical Committees (LOCs).

Our goal is to represent, support, develop and promote community pharmacy across Sussex.

The Committee

Sussex Local Pharmaceutical Committee is an association whose functions and procedures are set out in our Constitution [and rules].

During the period ended 31 March 2026 Sussex Local Pharmaceutical Committee had 13 members on its main committee as follows:

- 4 members from Company Chemists Associations (CCA).
- 4 members from Independent Pharmacy Association (IPA).
- 5 members from Independent Contractors

Full details of these members can be found on Sussex Local Pharmaceutical Committee website
<https://Communitypharmacyss.co.uk>

All members have continued to adhere to corporate governance principles adopted by the Committee and the code of conduct.

Overview

During the year we have devoted much of our resources to supporting contractors in the current pressurised environment.

This report was approved by the Sussex Local Pharmaceutical Committee on
signed on its behalf by:

27 / 7 2026 and



S Davis- Chair of the committee

Statement of Committee Members' Responsibilities

Year ended 31 March 2026

The committee members are responsible for preparing the Report of the Committee Members and the financial statements in accordance with applicable law and regulations.

The committee members are required to prepare financial statements for each financial year. The committee members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The committee members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the committee for that period.

In preparing these financial statements, the committee members are required to:

- a) select suitable accounting policies and then apply them consistently;
- b) make judgments and accounting estimates that are reasonable and prudent;
- c) prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the committee will continue in operation.

The committee members are responsible for keeping adequate accounting records that are sufficient to show and explain the committee's transactions and disclose with reasonable accuracy at any time the financial position of the committee. They are also responsible for safeguarding the assets of the committee and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The committee members are responsible for the maintenance and integrity of the financial information included on the committee website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The committee members confirm that so far as they are aware, there is no relevant accounts information of which the committee's accountants are unaware. They have taken all the steps that they ought to have taken as committee members in order to make themselves aware of any relevant accounts information and to establish that the committee's accountants are aware of that information.

Income & Expenditure account

Year ended 31 March 2026

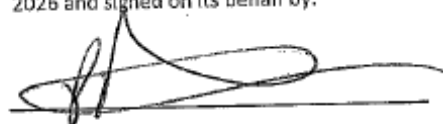
	2026		2025
	£	£	
Receipts			
Statutory Levies		279,624	279,624
Other Income		968	1,394
		<u>280,592</u>	<u>281,018</u>
Expenditure			
Officers Honorarium	5,000		5,000
PSNC Levy	139,723		139,370
Meeting costs	17,072		16,936
CPSS	132,420		132,420
Travel Expenses	601		788
Insurance	500		999
Accountancy and Professional Fees	660		960
HR	495		473
Training	-		3,804
Total Costs		<u>296,471</u>	<u>300,749</u>
Excess of Receipts over Expenditure before tax		(15,880)	(19,731)
Corporation Tax		<u>(184)</u>	<u>(265)</u>
Excess of Receipts over Expenditure after tax		<u>(16,063)</u>	<u>(19,996)</u>

Balance Sheet

As at 31 March 2026

	Notes	2026		2025	
		£	£	£	£
Current Asset					
Debtors	2	-	-	-	-
Cash at Bank & in Hand		<u>120,211</u>		<u>136,295</u>	
		120,211		136,295	
Current Liabilities					
Corporation tax		184		265	
Creditors: Amounts falling due within one year	3	<u>600</u>		<u>540</u>	
Net current assets			<u>119,427</u>		<u>135,490</u>
Total assets less current liabilities			<u>119,427</u>		<u>135,490</u>
Net assets			<u>119,427</u>		<u>135,490</u>
Represented by:					
General fund					
Balance at 01 April 2025			135,490		155,487
Surplus / (Deficit) for the year			<u>(16,063)</u>		<u>(19,996)</u>
Balance at 31 March 2026			<u>119,427</u>		<u>135,490</u>

These financial statements were approved by the Sussex Local Pharmaceutical Committee on 27 July 2026 and signed on its behalf by:



P Antenen - Treasurer



S Davis - Chair of the committee

Notes to the Financial Statements

Year ended 31 March 2026

1 Accounting Policies

With the exception of some disclosures, the financial statements have been prepared in compliance with FRS 102 Section 1A and under the historical cost convention. The financial statements are prepared in sterling, which is the functional currency and monetary amounts in these accounts are rounded to the nearest £. The financial statements present information about the committee as a single entity. The following principal accounting policies have been applied:

Income and Expenditure

Both income and expenditure are accounted for on the accruals basis. The primary source of income shown in the financial statements consists of levies from NHSBA contractors in respect of that year.

Judgements and Key Sources of Estimation Uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that effect the amount reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Financial Instruments

The committee only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like other debtors and creditors. Financial assets and liabilities are recognised when the company becomes a party to the contractual provisions of the instruments.

Debtors & Creditors

Basic financial assets and liabilities, including trade debtors, other debtors and other creditors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets and liabilities are subsequently carried at amortised cost using the effective interest method, less any impairment.

2) Debtors

31/03/2026
£

Other Debtors

-
-

3) Creditors: amounts falling due within one year

31/03/2026
£

Accountancy

600
600

Chartered Accountants' Report To The Committee Members Of Sussex Local Pharmaceutical Committee**Year ended 31 March 2026**

We have reviewed the committee's financial statements for the year ended 31 March 2026, which comprise the income and expenditure account, balance sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Committee Members' Responsibility for the Financial Statements

As explained more fully in the Responsibilities Statement set out on page 2, the committee members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Accountants' Responsibility

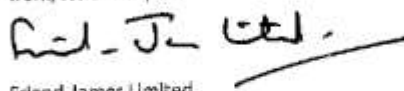
As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at icaew.com/members/handbook.

This report is made solely to the members of Sussex Local Pharmaceutical Committee, in accordance with the terms of our engagement letter dated 25 June 2024. Our work has been undertaken solely to prepare for your approval the accounts of Sussex Local Pharmaceutical Committee and state those matters that we have agreed to state to you in this report in accordance with ICAEW Technical Release TECH08/16AAF. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than you, for our work or for this report.

You have approved the accounts for the year and have acknowledged your responsibility for them, for the appropriateness of the financial reporting framework adopted and for providing all information and explanations necessary for their compilation.

Use of the Accounts

This report is made solely to the Committee's members, as a body, in accordance with the terms of our engagement letter dated 25 June 2024. Our review has been undertaken so that we may state to the committee's members those matters we have agreed to state to them in a reviewer's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Committee and the Committee's members as a body for our work, for this report.



Friend-James Limited

Chartered Accountants

4th Floor, Park Gate
161-163 Preston Road
Brighton
East Sussex
BN1 6AF

Date

27 July 2026

Community Pharmacy Surrey & Sussex

Financial Statements

for the year ended 31 March 2026

Community Pharmacy Surrey & Sussex

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Report of the Committee Members

Year ended 31 March 2026

Principal Activities

Community Pharmacy Surrey & Sussex is the operational arm of two local pharmaceutical committees - Surrey and Sussex.

The Committee

Community Pharmacy Surrey & Sussex is a mechanism to allow more effective collaboration between LPC's, pool resources and share costs as well as implementing initiatives of shared interest in common areas. It is governed by the CPSS Executive Committee, which comprises of the Chair and Vice-Chair from each LPC, the HR Lead and the Treasurer from Sussex LPC.

A collaboration agreement has been drawn up between the two LPC's to ensure that each committee did not lose its status or powers (as set out in their constitutions and in the NHS Act). The collaboration agreement gives delegated authority to the CPSS Executive Committee from the two LPC's to monitor the operational effectiveness of Community Pharmacy Surrey & Sussex, including holding the Chief Executive to account for the organisation's performance.

Overview

Throughout 2025–2026, our focus has been on strengthening the voice of community pharmacy, deepening engagement with system partners, and supporting contractors to navigate the evolving healthcare landscape within the continuing financial challenges.

Our priority is to ensure pharmacies are supported to deliver high-quality services, remain financially sustainable, and continue to meet the needs of their patients and local communities.

This report was approved by the Community Pharmacy Surrey & Sussex on 27/7 2026 and signed on its behalf by:



S Davis - Chair of the committee

Statement of Committee Members' Responsibilities

Year ended 31 March 2026

The committee members are responsible for preparing the Report of the Committee Members and the financial statements in accordance with applicable law and regulations.

The committee members are required to prepare financial statements for each financial year. The committee members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The committee members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the committee for that period.

In preparing these financial statements, the committee members are required to:

- a) select suitable accounting policies and then apply them consistently;
- b) make judgments and accounting estimates that are reasonable and prudent;
- c) prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the committee will continue in operation.

The committee members are responsible for keeping adequate accounting records that are sufficient to show and explain the committee's transactions and disclose with reasonable accuracy at any time the financial position of the committee. They are also responsible for safeguarding the assets of the committee and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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Community Pharmacy Surrey & Sussex

Page 3

Income & Expenditure account

Year ended 31 March 2026

	2026		2025	
	£	£	£	£
Receipts				
Surrey LPC		84,660		87,406
Sussex LPC		132,420		132,420
Secretarial services		8,090		-
Surrey & Sussex M.o.U's		49,400		43,800
Pharma Support		5,435		2,500
Other Income		-		-
		<u>280,005</u>		<u>266,126</u>
Expenditure				
Staff Costs	272,845		250,169	
Payroll Admin	770		840	
Licences	7,167		5,715	
Travel	5,955		7,220	
Office Rent	500		500	
Computers/Equipment	388		1,812	
Stationery	1,599		834	
Sundries	175		106	
Telephone	2,878		1,490	
Advertising/Promotional	352		15	
Events	5,329		5,417	
Meeting venue	-		-	
Accommodation/Refreshments	1,708		1,055	
Training & Conference Fees	-		72	
Bank Charges	102		9	
Accountancy	396		760	
		<u>300,165</u>		<u>276,013</u>
Total Costs		<u>300,165</u>		<u>276,013</u>
Surplus / (Deficit) before tax		<u>(20,160)</u>		<u>(9,887)</u>
Prior year corporation Tax		<u>42</u>		<u>-</u>
Surplus / (Deficit) after tax		<u>(20,202)</u>		<u>(9,887)</u>

Balance Sheet

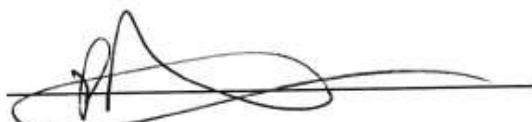
Year ended 31 March 2026

	Notes	2026		2025	
		£	£	£	£
Current Asset					
Debtors	2	-		4,800	
Cash at Bank & in Hand		40,492		63,660	
		<u>40,492</u>		<u>68,460</u>	
Current Liabilities					
Accruals	3	396		1,162	
Creditors: Amounts falling due within one year	3	-		<u>7,000</u>	
Net current assets			40,096		60,298
Total assets less current liabilities			<u>40,096</u>		<u>60,298</u>
Net assets			<u>40,096</u>		<u>60,298</u>
Represented by:					
General fund					
Balance at 1 April 2025			60,298		70,184
Surplus / (Deficit) for the year			<u>(20,202)</u>		<u>(9,887)</u>
Balance at 31 March 2026			<u>40,096</u>		<u>60,298</u>

These financial statements were approved by the Community Pharmacy Surrey & Sussex on 27th July 2026 and signed on its behalf by:



S Davis - Lead Chair of the committee



P Antenen - Lead Treasurer

Notes to the Financial Statements**Year ended 31 March 2026**

1 Accounting Policies

With the exception of some disclosures, the financial statements have been prepared in compliance with FRS 102 Section 1A and under the historical cost convention. The financial statements are prepared in sterling, which is the functional currency and monetary amounts in these accounts are rounded to the nearest £. The financial statements present information about the committee as a single entity. The following principal accounting policies have been applied:

Income and Expenditure

Both income and expenditure are accounted for on the accruals' basis. The primary source of income shown in the financial statements consists of levies from NHSBA contractors in respect of that period.

Judgements and Key Sources of Estimation Uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that effect the amount reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Financial Instruments

The committee only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like other debtors and creditors. Financial assets and liabilities are recognised when the company becomes a party to the contractual provisions of the instruments.

Debtors and creditors

Basic financial assets and liabilities, including trade debtors, other debtors and other creditors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets and liabilities are subsequently carried at amortised cost using the effective interest method, less any impairment.

Notes to the Financial Statements

Year ended 31 March 2026

1 Accounting Policies (continued)**Going concern**

The committee members consider that there are no material uncertainties about the committee's ability to continue as a going concern. In forming their opinion, the committee members have considered a period of one year from the date of signing the financial statements.

	2026	2025
2 Debtors		
Other Debtors	<u>-</u>	<u>4,800</u>
	<u>-</u>	<u>4,800</u>
	2026	2025
3 Creditors: falling within one year		
PAYE & Pensions	-	7,000
Accruals	<u>396</u>	<u>750</u>
	<u>396</u>	<u>7,750</u>

Chartered Accountants' Report To The Committee Members Of Community Pharmacy Surrey & Sussex committee

Year ended 31 March 2026

We have reviewed the committee's financial statements for the year ended 31 March 2026, which comprise the income and expenditure account, balance sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Committee Members' Responsibility for the Financial Statements

As explained more fully in the Responsibilities Statement set out on page 2, the committee members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Accountants' Responsibility

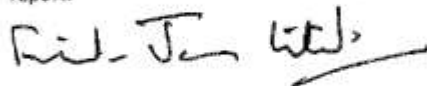
As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at icaew.com/members/handbook.

This report is made solely to the members of Community Pharmacy Surrey & Sussex, in accordance with the terms of our engagement letter dated 16th June 2026. Our work has been undertaken solely to prepare for your approval the accounts of Community Pharmacy Surrey & Sussex and state those matters that we have agreed to state to you in this report in accordance with ICAEW Technical Release TECH08/16AAF. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than you, for our work or for this report.

You have approved the accounts for the year and have acknowledged your responsibility for them, for the appropriateness of the financial reporting framework adopted and for providing all information and explanations necessary for their compilation.

Use of the Accounts

This report is made solely to the Committee's members, as a body, in accordance with the terms of our engagement letter dated 16th June 2026. Our review has been undertaken so that we may state to the committee's members those matters we have agreed to state to them in a reviewer's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Committee and the Committee's members as a body for our work, for this report.



Friend-James Limited

Chartered Accountants

4th Floor, Park Gate
161-163 Preston Road
Brighton
East Sussex
BN1 6AF

Date

27 July 2026

Sussex LPC Contact Details

CPSS

PO Box 1061A

Surbiton

KT1 9HJ

Email:
lpc@communitypharmacyss.co.uk

Tel: 01372 417726